

## TURNAROUND MANAGEMENT A COMPLETE GUIDE

He was a man of medicine and science, who had been served well by hard logic and by an unwavering commitment to reason. He wasn't prepared easily to accept the notion that logic and reason, while essential tools to anyone hoping to lead a full and happy life, were nevertheless sufficient to describe either the physical world or the human experience..The Spruce Hills Police Department was far too small to have a full-blown Scientific Investigation Division. And if the tableau presented to them appeared convincing enough, they might accept the death as a freak accident and never turn to the state police for technical.Before he could replay the memory for further contemplation, Junior saw Ichabod exiting the house. The man returned to the Buick, seeming to float through the mist, like a phantom on a moor. He started the engine, quickly hung a U-turn in the street, and drove uphill to the house from which he had earlier collected Bartholomew..His mother, gently pushing Tom to the prime view point at the head of the stairs, seemed unconcerned about her child's venture into the storm..As she turned away from him and continued along the hall toward the kitchen, Agnes said, "They'll be as good as new when she's mended them."..Leaving Spruce Hills, Junior thought he was putting distance between himself and his enigmatic enemy, gaining time to study the county phone directory and to plan his continuing search if that avenue of investigation brought him no success. Instead, he had walked right into his adversary's lair..Of course, he had the Pinchbeck and Gammoner identities waiting, two escape hatches. But he didn't want to use them. He liked his life on Russian Hill, and he was loath to leave it.."When I couldn't get enough nightclub and theater bookings for my magic act anymore ... I turned to gambling."..Besides, he couldn't any longer afford to spend endless hours either learning a new language or attending the opera. His life was too full, leaving him insufficient time for the Bartholomew search..Agnes remembered the blood, the awful red flood. Excruciating pain and such fearsome crimson torrents. She'd thought her baby had entered the world stillborn on a tide of its own blood and hers.."He knew how you felt about having too much life insurance. So he didn't disclose it to you."..This declaration was received seriously by Edom and Jacob, as if the devil often strolled the streets of Bright Beach and from time had been known to snatch little babies from their mothers' and eat them with mustard..After examining Phimie, who was nauseous, Daines prescribed an anticonvulsant, an antiemetic, and a sedative, all intravenously.."That won't do it."..Frowning, Panglo, said, "Terrible, you're right, so many terrible things happen, but I don't see why trains-".From the door to the sink, nervously fishing a plastic pharmacy bottle out of a coat pocket, Junior counseled himself to remain calm. Slow deep breaths. What's done is done. Live in the future. Act, don't react. Focus. Look for the bright side..Agnes's big brother by six years, Edom had lived in one of the two apartments above the large detached garage, behind the main house, since he was twenty-five, when he'd left the working world. He was now thirty-six..The rough massage had only just begun to bring a little relief to Junior's legs when Sparky returned with six stoppered rubber bags full of ice. "This was all the bags they had down at the drugstore."..Maria stopped praying with her knuckle rosary and resorted to a long swallow of wine..He doubted that the singer had been Victoria Bressler, dead nurse, but he believed this was the same voice he'd heard on the telephone, back on the twenty-fifth of June, when someone purporting to be Victoria had called with an urgent warning for Bartholomew..A dry laugh escaped the detective, but it had none of the warmth of most people's laughter. "You're not bad, Enoch. You're just not as good as you think you are."..Then from San Francisco International, through the fog-shrouded streets of the night city, to St. Mary's, to Room 724. And to the discovery that Phimie's blood pressure was so high-210 over 126-that she was in a hypertensive crisis, at risk of a stroke, renal failure, and other life-threatening complications..BARTY TODDLED, Barty walked, and ultimately Barty carried a pie for his mother on one of her delivery days, wary of his balance and solemn with responsibility..He capped the bottle, pocketed it, and then kicked the dead man, kicked him again, and spat on him..Junior held the silencer-fitted 9-mm pistol under his left arm, clamped against his side, freeing both hands to use the automatic pick..Although a cold current crackled along the cable of her spine, Agnes smiled at the card. She was determined to change the dark mood that had descended over them..Routinely she dreamed of Joey. Not nightmares. No blood, no reliving of the horror. In her dreams, she was on a picnic with Joey or at a carnival with him. Walking a beach. Watching a movie. A warmth pervaded these scenes, an aura of companionship, love. Except eventually she always glanced away from Joey, and when she looked again, he was gone, and she knew that he was gone forever..Deciduous black oaks lined the street. All were leafless at this time of year, gnarled limbs clawing at the moon..Neddy occupied the entire spacious fourth floor of the house. The third and second floors were each divided into two apartments, the ground floor into four studio units, all of which he rented out.."You haven't had previous episodes like this?" Parkhurst asked, standing at the bedside with a file folder in his hands, half-lens reading glasses pulled down to the tip of his nose.."It's been a tough few years," he said. "Losing her ... and then getting out of Nam alive.".."You know," Tom said when the second round of drinks arrived, "hard as it is to believe, some places never heard of martinis."..From Sparky, Tom Vanadium had borrowed a master key with which he could open the door to Cain's apartment, but he preferred not to employ it as long as he could enter by a back route. The less often he used the halls that were frequented by residents, the more likely he would be able to keep his flesh-and-blood presence a secret from Cain and sustain his ghostly reputation. If too many tenants got a look at his memorable face, he would become a topic of discussion among neighbors, and the wife killer might tumble to the truth..Among those present before the caravan returned were a few who should have known better than to allow this madness. Tom Vanadium, Edom, Maria. They stared up at the boy, tense and solemn, and Agnes could only suppose that they, too, had arrived after the fact, with the boy already beyond easy recall..Arriving home, he hesitated to open the door. He expected to find Vanadium inside..able to reconcile these opposed forces, she was all but paralyzed by

indecision..Joey was standing just outside, gazing in at her. His blue eyes were seas where sorrow sailed..From the phone, Barty proceeded directly to the refrigerator. He opened the door, got a can of orange soda, and returned without hesitation to his chair at the table..As luck would have it," the nun said, "Dr. Lipscomb was in the when it happened. He'd just delivered another baby under.And had Phimie, retrieved from death by the resuscitation procedures of the surgical team, repaid Nella's kindness with her own stunning message to Lipscomb?.He fished the sound-suppressor from a jacket pocket, drew the pistol from his shoulder holster, and began to screw the former to the latter. He misthreaded it at first because his hands had begun to shake..A blood test might prove that Junior was the father. Accusations might sooner or later be made against him by bitter and hate-filled members of her family, perhaps not even with the hope of sending him to prison, but solely for the purpose of getting their hands on a sizable pan of his fortune, in the form of child support.."And after Phimie was gone ... he still hoped to learn the rapist's name, put him in prison. But then something changed his mind ... oh, maybe two years ago. Suddenly, he wanted to let it go, leave judgment to God. He said if the rapist was as twisted as Phimie claimed, then Angel and I might be in danger if we ever learned a name and went to the police. Don't stir a hornet's nest, let sleeping dogs he, and all that. I don't know what changed his mind."..He slapped her hands, knocking the sharpener and the pencil out of her grasp. They clattered against the window, fell onto the window-seat cushions.."Oh, dear God," she whispered, and although she had always been a strong woman who stood on a rock of faith, who drew hope as well as air with every breath, she was as weak now as the unborn child in her womb, sick with fear..Tom himself had decided to build a new life here, as well, assisting Agnes with her ever-expanding work. He was not yet sure whether this would include the rededication to his vows and a return to the Roman collar, or whether he would spend the rest of his days in civvies. He was delaying that decision until the Cain case was resolved..Meanwhile, before they needed to plan the wedding, there was time for an orange soda and a root beer, and more of Dr Jekyll and Mr Hyde..If he killed Bartholomew and got away clean, as he expected that he would, then he could subsequently return everything in the van to the apartment. He was just being prudent by planning for his future, because the future was, after all, the only place he lived..to prayer instead, asking for the wisdom to understand why this was happening to her and for the strength to cope with her pain and with her loss..The syphilitic-monkey comparison struck Tom Vanadium as bizarre, but it turned out to be a sober judgment based on experience. In his fifties, Sparky had worked as the chief of maintenance at a medical-research laboratory, where-among other projects-monkeys had been intentionally infected with syphilis and then observed over their life span. In the terminal stages, some of the primates engaged in such outr? behavior that they had prepared Sparky for his eventual encounter with Enoch Cain..So it became dangerous to practice sorcery, except under the protection of a strong warlord; and even then, if a wizard met up with one whose powers were greater than his own, he might be destroyed. And if a wizard let down his guard among the common folk, they too might destroy him if they could, seeing him as the source of the worst evils they suffered, a malign being. In those years, in the minds of most people, all magic was black..Shortly before ten o'clock, Junior returned to the cemetery and left his Suburban where the Negro mourners had parked earlier in the day. His was the only vehicle on the service road..He squirmed deep under the covers, clamped a plump pillow over his head to muffle the singing, and chanted, "Find the father, kill the son," until at last he fell exhausted into sleep..On Tuesday evening, September 7, after half an hour in the lotus position, thinking about nothing whatsoever but a white pin with two black bands at its neck and the number I painted on its head, Junior went to bed at eleven o'clock and set his alarm for three in the morning, when he intended to shoot himself..Earlier, the dirty-sheet clouds had been wrung dry. Now, the trees that overhung the house had finally stopped dripping on the cedar shingled roof The night was so still that Agnes could hear the sea softly breaking upon the shore more than half a mile away..Vanadium continued in his characteristic drone, a tone at odds with the colorful content of his speech: "A man takes one look at his wife's body, starts to sweat harder than a copulating hog, spews like a frat boy at the end of a long beer-chugging contest, and chucks till he chucks up blood-that's not the response of your average murderer."..A few minutes after dawn, in excellent weather, they flew out of Sacramento, bound for Eugene. Junior would have enjoyed the scenery if his face hadn't felt as if it were gripped by a score of white-hot pliers in the hands of the same evil trolls that had peopled all the fairy tales that his mother had ever told him when he was little..No one could put him in prison because of his dreams. "I can't remember. Those are the worst, when you're not able to remember them-don't you think? They're always so silly when you can recall the details. When you draw a blank ... they seem more threatening."..of drool. Her eyes rolled, wild with fear, and seemed not to be focused on anything..So here it came again, the hateful past, returning when Junior thought he was shed of it. This tall, lanky, Celestina-humping son of a bitch, guardian of Bartholomew, had driven away, gone home, but he couldn't stay in the past where he belonged, and he was opening his mouth to say Who are you or maybe to shout an alarm, so Junior shot him three times..This Monday morning in Oregon was bleak, with the swollen, dark bellies of rain clouds swagging low over the cemetery, a dreary send-off for Naomi, even though rain was not yet falling..Joey was, after all, an insurance broker," Vinnie reminded her. "He was going to look out for his family.".."If you're a dowser, better dowse," said Licky, coming up alongside him and looking sidelong into his face. "And if you're not, you'd better dowse all the same. That way you'll stay above ground longer."..In early May, he sought self-improvement by taking French lessons. The language of love..According to the brief biographic note with the picture, Celestina White was a graduate of San Francisco's Academy of Art College. She had been born and raised in Spruce Hills, Oregon, the daughter of a minister..He would have liked to take Industrial Woman, as well, but she weighed a quarter ton. He couldn't manage her alone, and he dared not hire a day worker, not even an illegal alien, to assist him, and thereby compromise the Pinchbeck van and identity..The following morning, he canceled his German lessons. It was an impossible language. The words were enormously long.."It isn't that, Daddy. You remember, when we were

all together the day before yesterday, how afraid Phimie was of this man. Not just for herself ... for the baby." Through her efforts, the Bright Beach Public Library sponsored an ambitious oral-history project financed by two private foundations and by an annual strawberry festival. Local retirees were enlisted to record the stories of their lives, so that their experiences, insights, and knowledge wouldn't be lost to generations yet unborn..Not understanding, thinking that he was inexplicably asking if she loved him, she said, "Yes, of course, you silly bear, you stupid man, of course, I love you." Scamp was a multit talented woman, with smoother skin than a depilated peach, with more delicious roundnesses than Junior could catalog, but she proved not to be the remedy for his tension. Only Bartholomew, found and destroyed, could give him peace..Many police agencies required an officer to carry a firearm even when off duty. If the Oregon State Police had no such rule, Vanadium most likely carried one anyway, because in his crazy-as-a-snake mind,.Caesar Zedd teaches that every experience in our lives, unto the smallest moment and simplest act, is preserved in memory, including every witless conversation we've ever endured with the worst dullards we've met. For this reason, he wrote a book about why we must never suffer bores and fools and about how we can be rid of them, offering hundreds of strategies for scouring them from our lives, including homicide, which he claims to favor, though only tongue-in-cheek..Like the chicken egg. As weary as she was, Agnes could not at once puzzle out the meaning of those four words. Then: "Oh. He's in an incubator." "Soon as Cain is out of sight, we yank up our tricky vending machines, then haul the real ones out of the van and bolt 'em down again. Slick, fast. People are still picking up quarters when we finish. And get this-they want to know where the camera is." With everyone in the diner now aware of Junior, with every head turned toward him and with every wary eye tracking him, he dropped the bun cap and the mustard dispenser on the floor. Barging through the swinging gate at the end of the lunch counter, he entered the narrow work area behind it.. "Nicholas Deed." On her tongue, the name was as bitter as a dissolving aspirin..The poster announced an upcoming show, titled "This Momentous Day," by the young artist calling herself Celestina White. Dates for the exhibition were Friday, January 12, through Saturday, January 27..In the hall that served the two ground-floor apartments, they encountered Rena Moller, the elderly woman who lived in the unit across from theirs. She was polishing the dark wood of her front door with lemon oil, a sure sign that her son and his family were coming to dinner..Tom received a fierce hug, too, and a sisterly kiss, and he was grateful for them. He had been a loner for too long, as a hunter of men pretty much had to be when on a long hard road of recuperation and then on a mission of vengeance, even if he called it a mission of justice. During the few days he'd spent guarding Celestina and Grace and Angel in the city, and subsequently during the week with Wally, Tom had felt that he was part of a family, even if it was just a family of friends, and he had been surprised to realize how much he needed that feeling..She slammed it shut before he could stop her, whether he had intended to stop her or not, and she engaged the deadbolt lock..At last he said, "And there he is, hands in front of his face, quarters bouncing off him, these kids and this old lady scrambling around him to snare some change." Instinctively, he knew he should not give massages to Negroes. He sensed that somehow he would be physically or morally polluted by this contact..After supper in a roadside diner, Paul returned to his room and studied a tattered map of the western United States, the latest of several he'd worn out over the years. Depending on the weather and the steepness of the terrain, he might be able to reach Spruce Hills, Oregon, in ten days..From the moment the girl was admitted on the evening of January 5, the nurses at St. Mary's Hospital in San Francisco called her Phimie, too, not because they knew her well enough to love her, but because that was the name they heard Celestina use.. "Thursday it is," he said, clearly delighted to be receiving only a third of the fair-market rental from his apartment..From a distance and through a scattering of trees, Junior wasn't able to discern much about the other funeral, but he was pretty sure many if not most of that crowd were Negroes. He surmised, therefore, that the person being buried was a Negro, too..His exceptional sensitivity remained a curse. He had been more profoundly affected by Victoria's and Vanadium's tragic deaths than he had realized. Wrenched, he was..Her fear, Agnes suddenly realized, arose from her father's often expressed conviction that an attempt to excel at anything was a sin that would one day be grievously punished. All forms of amusement were sinful, by his way of thinking, and all those who sought even the simplest entertainment were lost souls; however, those who desired to amuse others were the worse sinners, because they were overflowing with pride, striving to shine, eager to make themselves into false gods, to be praised and adored as only God should be adored. Actors, musicians, singers, novelists were doomed to hell by the very acts of creation which, in their egomania, they saw as the equal of their Creator's work. Striving to excel at anything, in fact, was a sign of corruption in the soul, whether one wanted to be recognized as a superior carpenter or car mechanic, or a grower of prize roses. Talent, in her father's view, was not a gift from God, but from the devil, meant to distract us from prayer, penitence, and duty..She held his face in both hands and kissed each of his beautiful jewel eyes. "You ready?" The house was hers, free and clear of mortgages. There were two savings accounts to which Joey had diligently made deposits weekly through nine years of marriage..Mary Lampion, little light, was home-schooled as her father and mother had been. But she didn't study just reading, writing, and arithmetic. Gradually she developed a range of fascinating talents not taught in any school, and she went exploring in a great number of the many ways things are, journeying to worlds right here but unseen.. "What car?" Celestina asked, stopping at the bottom of the steps and turning to look.. "No, no. But being around him so much, inevitably I absorb some details. He's a compelling speaker when the subject interests him." Blind he remained until an afternoon in May 1993, when at last the miracle occurred, and the meaning that Tom Vanadium had foreseen so long ago began to manifest..Caught unaware by the joke, she laughed. "Well, I'm glad to know I'm good for something. Is there maybe a special pie you'd like me to make today?" "Because Cain had called him to get a recommendation of a P. I. here in San Francisco," said Kathleen. "To find out what happened to Seraphim White's baby." He'd listened to the message and thought it incomprehensible, of no import. Suddenly, tardy intuition

told him that it could not have been any more important to him if it had been dead Naomi calling from beyond the grave to leave testimony for the detective..One problem: Nolly Wulfstan, Quasimodo without a hump, probably repaired to this convenient club after work, to down a few beers, because this was surely as close as he would ever get to a halfway attractive woman. The detective would think that he and Junior were here for the same reason-to gawk at nearly naked babes and store up enough images of bobbling breasts to get through the night-and he would not be able to comprehend that for Junior the attraction was the dance, the intellectual thrill of experiencing a new cultural phenomenon..Paul Damascus had gotten numerous invitations to dinner. No one thought that he should be alone on this difficult night..When the police operator answered, Junior shrieked, "I've been shot! Jesus! Shot! Help me, an ambulance, oooohhhh shit! Hurry!".You scrawl names on the walls with your own blood, play Psycho with a Sheetrock stand-in for Janet Leigh-and then fly off to Reno for a weekend of blackjack, stage shows, and all-you-can-eat buffets. Not likely..There were effective actions and ineffective actions, socially acceptable and unacceptable behavior, wise and stupid decisions that could be made. But if you wanted to achieve maximum self-realization, you had to understand that any choice you made in life was entirely value neutral. Morality was a primitive concept, useful in earlier stages of societal evolution, perhaps, but without relevance in the modern age..The Worry Bear carries worries in his pockets. Under his Panama hat and in two gold locket. Carries worries on his back and under his arms. Nevertheless, dear old Worry Bear has his charms..Because they knew the date of the rape, and because that attack had been Phimie's sole sexual experience, the day of impregnation could be fixed, delivery calculated with more precision than usual..A quick survey of the lavatory floor. The musician hadn't left anything behind, neither a popped button nor crimson petals from his boutonniere.. "Now this. But even if your dad had cooperated with me, nothing would have changed. Since Phimie never revealed his name, I wouldn't have been able to go after Cain any differently or more effectively.".Once in a while, however, he reverted to his roots, to the food that gave him comfort. Thus, the cheeseburger and its decadent accoutrements..With his bent thumb against the crook of his forefinger, he flipped the quarter. Even as the coin snapped off the thumbnail and began to stir the air, Tom flung up both hands, fingers spread to show them empty and to distract. Yet on a second look, the coin was not airborne as it had seemed to be, no longer spinning-wink, wink-before their dazzled eyes. It had vanished as though into the payment slot of an ethereal vending machine that dispensed mystery in return..Ordinarily, when Celestina was troubled, her art was a perfect sanctuary from all woes. When she was planning, composing, and rendering, time had no meaning for her, and life had no sting..At the end of the famous sermon, Celestina's father had wished to all well-meaning people that into their lives should fall a rain of benign effects from the kind and selfless actions of countless Bartholomews whom they would never meet. And he assures those who are selfish or envious or lacking in compassion, or who in fact commit acts of great evil, that their deeds will return to them, magnified beyond imagining, for they are at war with the purpose of life. If the spirit of Bartholomew cannot enter their hearts and change them, then it will find them and mete out the terrible judgment they deserve..BASEBALL CAP IN HAND, he stood on Agnes's front porch this Sunday evening, a big man with the demeanor of a shy boy..Junior strove to appear properly mortified. "Thought I heard something. Searched the apartment..Bartholomew might be a teenager living with his parents or a dependent adult residing with family; if so, he wouldn't be revealed in this search, because the phone would not be listed in his name. Or maybe the guy loathed his first name and never used it except in legal matters, going by his middle name, instead..Because he hadn't heard Victoria Bressler speak in so long-and then only on two occasions-and because the woman on the phone had spoken so softly, Junior couldn't tell whether or not their voices were one and the same..Barty whispered: "The North Pole Society of Not Evil Adventurers is now in session.".Although he had made no effort to summon them, tears spilled from Junior's closed eyes. They weren't drawn from him by thoughts of poor Naomi. These next few days-perhaps weeks-were going to be tedious, until he could have Nurse Victoria Bressler. Under the circumstances, he had good reason to feel sorry for himself.. "Your mind is as fascinating as ever," he said. "Your soul as beautiful. Listen, Per, since we were thirteen, I was never primarily interested in your body. You flatter yourself shamelessly if you think it was all that special even before the polio.".A cause now apparent, the fear explained, Agnes held her baby more tightly. So new to the world, he seemed already to be slipping away from her, captured by the whirlpool of a demanding destiny..Junior discovered more tears than could have been found in ten thousand onions. His wife and his unborn baby. He had been willing to sacrifice his beloved Naomi, but maybe he would have found the cost too high if he had known that he was also sacrificing his first-conceived child. This was too much. He was bereft..Bartholomew's genius might have been intimidating, even off-putting, if he'd not been as much child as child genius. Likewise, he would have been wearisome if impressed by his own gifts.. "Fifty died in London, in '57, when two trains crashed. And a hundred twelve were crushed, torn, mangled, in '52, also England.".Wally drove slowly, carefully, with all the responsibility that you would expect from an obstetrician, pediatrician, and spanking-new fianc?. The trip home to Pacific Heights took twice as long as it would have taken in clear weather on a night without a pledge of troth.. "Ah, evidently you can read my mind. Scarier than heart reading any day. Maybe there's a thin line between minister's daughter and witch."

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